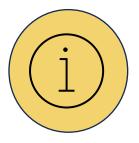








# Housekeeping



Tool Bar Handouts



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# Today's Presenters



David Lever, CPA, Partner
Tronconi Segarra & Associates
<a href="mailto:dlever@tsacpa.com">dlever@tsacpa.com</a>



Tom Mazurek, CPA, Partner Tronconi Segarra & Associates tmazurek@tsacpa.com



# Expanding Internationally – U.S.

- "Testing the Waters" operating as a U.S. branch
- Creating a U.S. based subsidiary entity
- Acquire an existing U.S. based business

Webinar: Expanding Through Acquisition #2 | Tronconi Segarra & Associates

- Develop business/export plan
- Get local professional advice



### Federal Tax

- Foreign persons doing business in the U.S. are subject to federal tax on income that is effectively connected with the conduct of a trade or business within the U.S.
- However, the U.S. Canada Tax Treaty provides that a
   Canadian company's business profits only are subject to
   U.S. federal income tax if it creates a <u>Permanent</u>
   <u>Establishment</u> (PE) in the United States



# Permanent Establishment (PE)

- A PE, as defined under most tax treaties, includes:
  - A fixed place of business (i.e., branch, office, factory, workshop, place of management, a building site or construction or installation project if it lasts more than 12 months
  - A dependent agent in the U.S. with the authority to sign contracts on behalf of the business
  - Providing services to U.S. customers for 183 days or more in a 12-month period by an individual who was physically present in the U.S. and during that period, more than 50% of business revenues were derived from services performed in U.S.



# Permanent Establishment (PE) (cont'd)

- A PE does not include a fixed place of business used solely for one or more of the following activities:
  - The use of facilities for the purpose of storage, display or delivery of goods or merchandise
  - The maintenance of a stock of goods or merchandise for the purpose of storage, display or delivery
  - The maintenance of a stock of goods or merchandise for the purpose of processing by another person
  - The purchase of goods or merchandise, or the collection of information
  - Advertising, the supply of information, scientific research or similar activities that have a preparatory or auxiliary character



# **Treaty-Based Returns**

- A Canadian company conducting business in the U.S. that does not create a PE will not owe Federal income tax
  - File treaty-based Form 1120-F, *U.S. Income Tax Return of a Foreign Corporation* (only the information section); and
  - Form 8833, Treaty-Based Return Position Disclosure to report the treaty position that is being relied upon
    - Generally, file Form 1120-F 5 ½ months after the end of its fiscal tax year (June 15)
    - Requires a U.S. tax identification number (EIN)
    - Statute of limitations clock starts ticking
    - Avoid future penalties and interest on non-filed returns



# Treaty-Based Returns (cont'd)

- When a Canadian company has a PE, it should file Form 1120-F, U.S. Income Tax Return of a Foreign Corporation, complete all sections of the form and pay the amount of income tax due
  - A Canadian company with a place of business in the U.S. must generally file Form 1120-F - 3 ½ months after the end of its fiscal tax year (April 15)



### Other Federal Issues

- Other questions may arise as a business expands into the U.S.:
  - Should the company create a U.S. business entity for its U.S. sales and activities?
  - How should U.S.-based business subsidiaries be structured and how will profits be repatriated to Canada?
  - Will Canadian employees be subject to U.S. federal income tax?



# Should You Form an Entity?

- Why might you form an entity?
  - Marketing
  - Liability
  - Financing
  - Tax planning (i.e., managing US tax base)



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# Choice of Entity: LLCs

- LLCs (limited liability companies)
  - Excellent choice for US owners, but not for Canadian owners
  - While flow through or disregarded under US tax law, treated as corporations under Canadian law
    - Potential treaty benefit denial



# Choice of Entity: Limited Partnerships

- Less common (except for real estate investments)
  - More flexibility in operations and management (determined by contract under partnership agreement, not bylaws)
  - Need general partner, likely US entity
- Tax implications
  - Branch profits tax applies
  - Tax filings for nonresident owner
  - Less repatriation strategies available
  - Treatment of partnership interest disposition



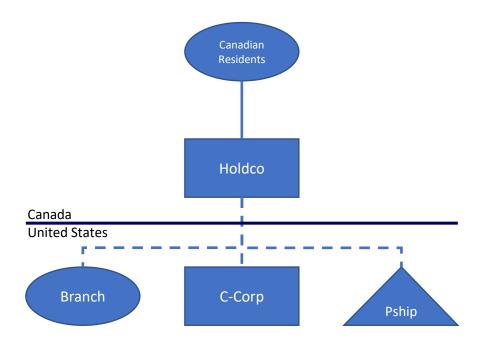
# Choice of Entity: Corporation

- Most common approach
  - Well established law and practice in the United States
  - Favored by outside investors
  - Straightforward structuring of employee incentives
- Tax implications
  - No branch profits tax
  - No tax filings for nonresident owner
  - More repatriation strategies available
    - Intercompany debt



# How Should a US Entity Be Held?

- Canadian corporation?
  - Generally, 5 percent withholding tax on dividends
- Canadian individual(s)?
  - US estate tax issue
  - 15 percent withholding tax on dividends





# Repatriation of Profits/Transfer Pricing

- Management fee
- Intercompany Debt
- Royalty
- Dividends
- Sale of product



### Other Business Considerations

- Payroll compliance
- Human resources / benefits
- Workers' compensation
- Unemployment insurance



### State and Local Tax

- Inbound businesses are often advised they have "treaty protection" for their business activities in the U.S.
  - Treaty applies to U.S. Federal income taxes only
  - The 50 states are not bound by U.S. tax treaties or permanent establishment rules and may tax foreign companies doing business within their borders
  - A foreign company may have state and/or local gross receipts, income, sales & use, property and payroll tax filing obligations depending on their business activities



### Nexus

- Nexus describes the amount and degree of a taxpayer's business activity that must be present in a state before the taxpayer becomes subject to the State's taxing jurisdiction or power
  - Some definite link, some minimum connection between a state and the person, property, or transaction it seeks to tax
  - States impose differing nexus standards:
    - Physical presence
    - Economic presence
    - Factor presence



### Sales and Use Tax

Prior to the U.S. Supreme Court's 2018 decision in South Dakota v. Wayfair, physical presence in a state was required to create nexus for sales and use tax.





### Sales and Use Tax

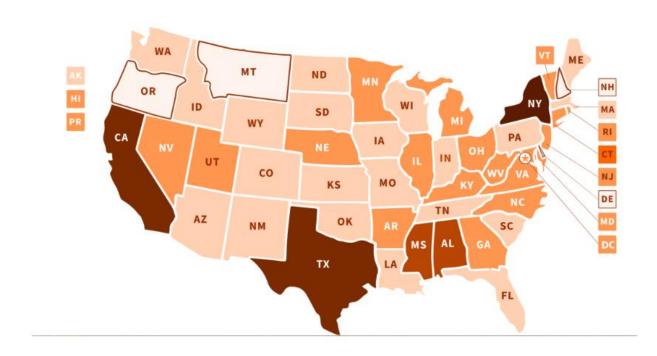
- The 2018 Wayfair decision overturned the long-standing physical presence standard for sales and use tax.
  - Established <u>Economic Nexus</u> for sales and use tax.
  - States can now require out-of-state sellers without physical presence in their state (i.e., remote sellers) to collect and remit sales or use tax when the seller's sales exceed the state's monetary or transactional threshold.



### Sales and Use Tax

### **Economic nexus thresholds**









# Sales and Use Tax (cont'd)

- The states do not have uniform standards re: sales thresholds, effective dates, measurement periods, or types of transactions included in the sales/transaction threshold counts
- Each state imposes its own laws and regulations defining the taxability of goods and services
  - Over 13,000 sales tax jurisdictions in the U.S.
  - Some states allow localities to administer their own sales tax
  - Requires filing periodic (monthly, quarterly, annual) returns
  - Should be asking for resale and exemption certificates even if not registered to collect tax



### Income Tax

- Physical Presence Nexus
  - Having a physical presence (i.e., property, payroll) in a state creates nexus
- Economic Nexus
  - Some state courts and taxing authorities have applied a test based on an economic connection to the state, while other states have expressly adopted by statute an economic presence standard for income tax purposes



# Income Tax (cont'd)

- Factor Presence Nexus
  - Under this standard, a company will be considered to be doing business in a state if it had property, payroll or <u>sales</u> that exceeded certain thresholds during the tax period
  - These standards have been adopted by states like California, Michigan, New Jersey, New York, Ohio, Pennsylvania, Texas, and Washington among others.



# Income Tax (cont'd)

- Federal Nexus Limitations
  - The Federal Interstate Income Tax Act of 1959 (P.L. 86-272) prohibits any state from imposing a "net income tax" on income derived within that state from interstate commerce if in-state activity is limited to:
    - "Mere solicitation" of orders for tangible personal property (does not include services or digital property);
    - Provided that the orders are sent outside the state for approval;
       and
    - Fulfilled by shipment or delivery from a point outside the state
    - Protection may not be afforded to foreign sellers



# Income Tax (cont'd)

- P.L. 86-272 traps
  - Business can still be subject to minimum taxes or alternative base taxes
    - California \$800 Fixed Minimum Tax
    - Ohio Commercial Activities Tax (CAT)
    - Texas Margin Tax
    - Washington Business & Occupations Tax (B&O)
  - Though these liabilities are minimal, they can add up over the years, especially after you add interest and penalties



### Other SALT Issues

- Other issues may arise as a business expands into the U.S.:
  - Business registration (legal and tax) and license fees
  - Non-income-based taxes such as gross receipts tax
  - Payroll taxes including employee income tax withholding and unemployment taxes
  - Taxes on real and personal property
  - Taxes and fees imposed by local governments



# Questions

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## **Contact Information**

David Lever, CPA, Partner
Tronconi Segarra & Associates
<a href="mailto:dlever@tsacpa.com">dlever@tsacpa.com</a>
716-633-1373

Tom Mazurek, CPA, Partner
Tronconi Segarra & Associates
<a href="mailto:tmazurek@tsacpa.com">tmazurek@tsacpa.com</a>
716-633-1373